

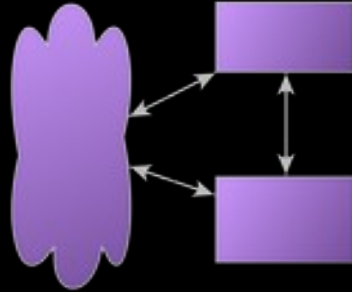
# Anarchist economies from a cybernetic perspective

# Overview



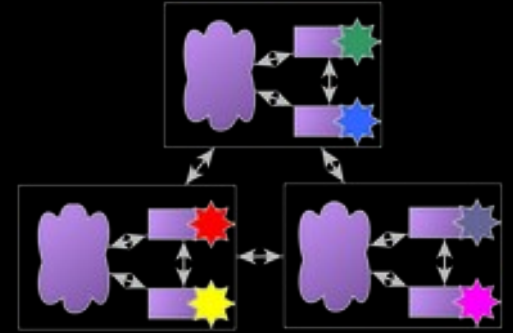
## Components

Disclaimer, Definitions  
Values  
Requirements  
Anarcho-Communist  
Economics



## Small Systems

Needs based economy  
Decentralized Plans  
Viable System Model



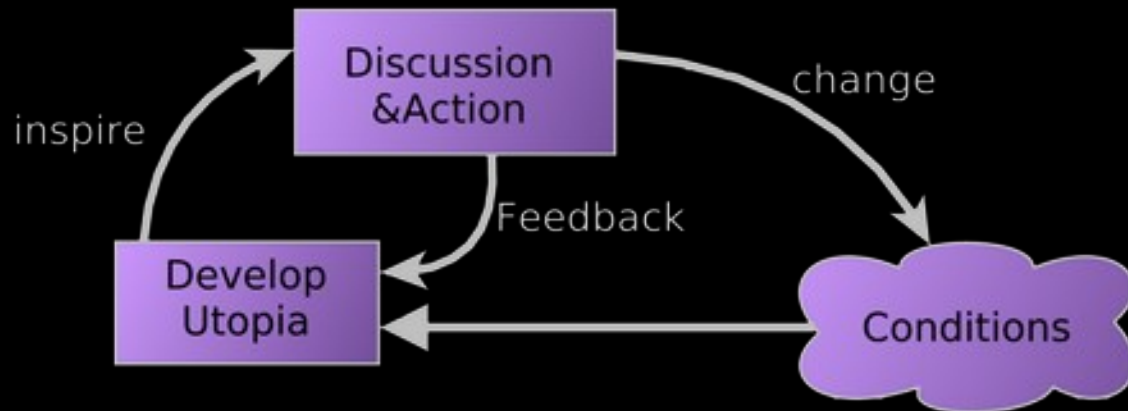
## Multi-Layer Networks

Structures and Tools  
Geographical Levels  
Evaluation  
Feedback



# Disclaimer

Not an expert  
No representation  
No blueprint





# Definitions/Terms

**Anarchy:** Freedom and Solidarity

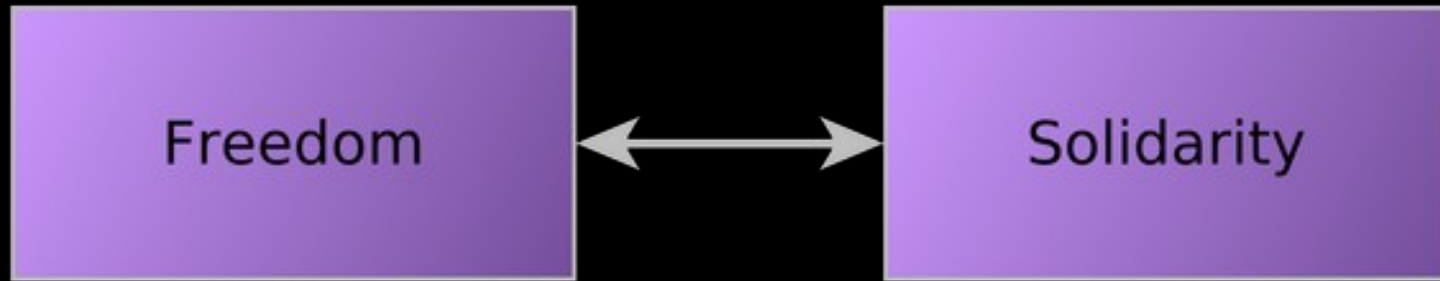
**Economy:** Production and Distribution

**Cybernetics:** Subfield of Complex Systems, feedback and control

**Organizational Cybernetics:** apply to organizations/societies



# Requirements: Values



## **Freedom:**

- live a good life
- possibility to decide to the degree you are affected.
- Supply-security

Supply-security  
requires **solidarity**

## **Solidarity:**

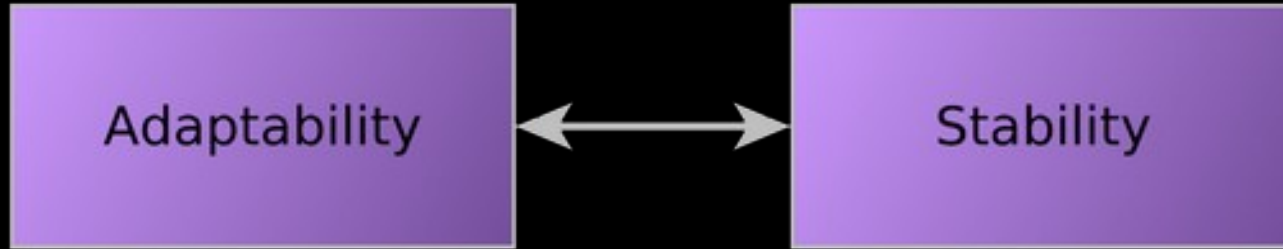
consider also needs of

- Other humans
- Ecosystem and other animals
- future generations

Including the need for  
**freedom**



# Requirements: Practical



adapt to changing needs and conditions

emergence for innovation

To each according to their needs

Ecosystem as actor with needs  
prevent shortages

Transparency, Prevent bureaucracy, Dominance



# Capitalism Failed

- Caused climate crisis, destroyed biospheres
- Distribution injustices
- Instable (has to be rescued by states)
- Too big to fail
- Interventions have uncertain effects
- Psychological effects: isolation and existential fears



# Issues with Markets

Rejecting even anarchist/socialist versions of markets.

- Quid pro quo logic
- Norm of the working human
- Markets are ableist
- Definitions of “work” usually exclude care work
- Prices reduce and distort information
- Proponents often only maximize Freedom, not Solidarity





# Issues with Worker-Control

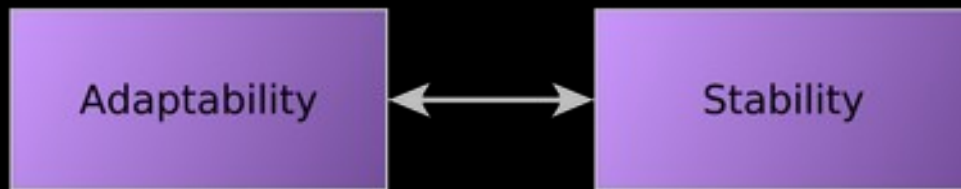
Rejecting worker owned, worker controlled concepts  
(e.g. moneyless version: Commons)

- Concentration of power
- Formation of in-groups
- Norm of human actively standing up for their needs



# Anarcho-Communism

No markets, no prices, no money, no wages, no borders, no power over others.



## **Distribution based on need**

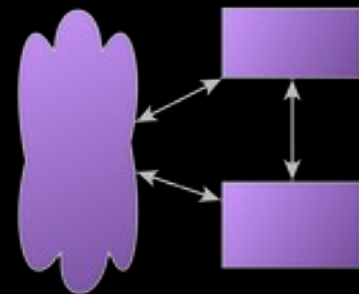
Stay within planetary/ecological boundaries

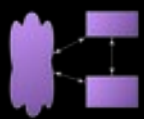
Scarcity can be handled

## **Decentralized decisions and plans**

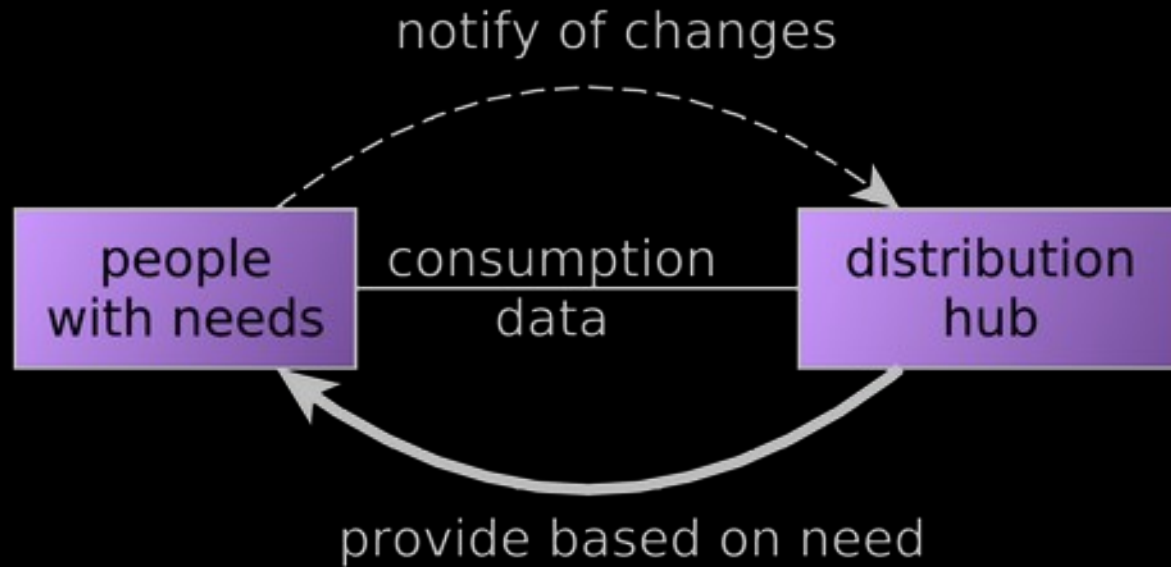
Decide if affected

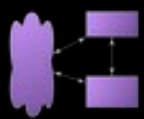
Adaptable,  
transparent





# Basic Idea





# Complexity of Needs

No state given definition of needs

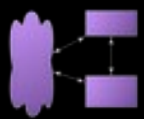
No objective needs

Needs vary depending on climate, culture, individual

Everyone can define their own needs

Needs of the ecosystem

There might be conflicts around needs. That's fine.



# Needs based Economy

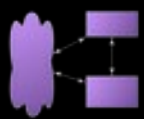
Are needs too subjective to be the basis for an economy? → No

Purpose of economies is to fulfill the needs of the people as best as possible. → Needs should be the basis.

Variety of needs as a basis for emergence and adaptation.

**Anarcho-communist economies can do it!**

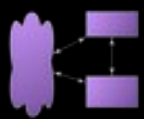
(Even in times of scarcity, climate crisis, and complex supply chains)



# How **NOT** to handle Complexity

“Reduce” complexity by filtering/ignoring needs

- Capitalism manufactures needs for profit
- Market logic ignores needs of those who can't pay
- Central plans can't know about personal needs due to aggregation at a high level



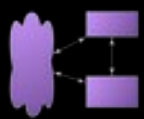
# How to handle Complexity

**Law of Requisite Variety for economics:** The economic structures must have a similar complexity as the economic needs.  
→ Network with meaningful connections and fast information flows, transparency and feedback

**Complex Adaptive Systems:** avoid chaos by light constraints  
→ Stability via long-term delivery agreements

Keep it simple! Pragmatic organization.  
Decentralization, functional redundancy, no single point of failure

**Decentralized Planning in multi-layered network structures.**



# Decentralization

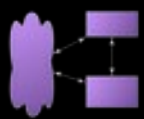
Decentralized self-organization to absorb/encode complexity at the local level:

- Satisfy as many needs as reasonable at the local level
- Understanding variety of needs, solving conflicts, solutions in case of scarcity

What to decentralize:

- Definition of needs
- Definition of work, mode of work
- Decision method
- Distribution method
- Production (when appropriate)
- Planning method
- (partly) key indicators



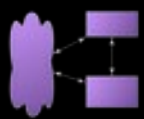


# How to Plan

**Plan:** Decisions about production and distribution.  
Many decentralized plans. **Keep it simple!**

## **Plan needed?**

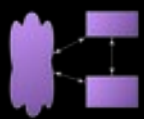
1. Enough to take? → no plan needed
2. Nothing changed? → no plan needed
3. Act within constraints of agreements? → no plan needed
4. Can it be decided more locally? → no plan needed on this entity



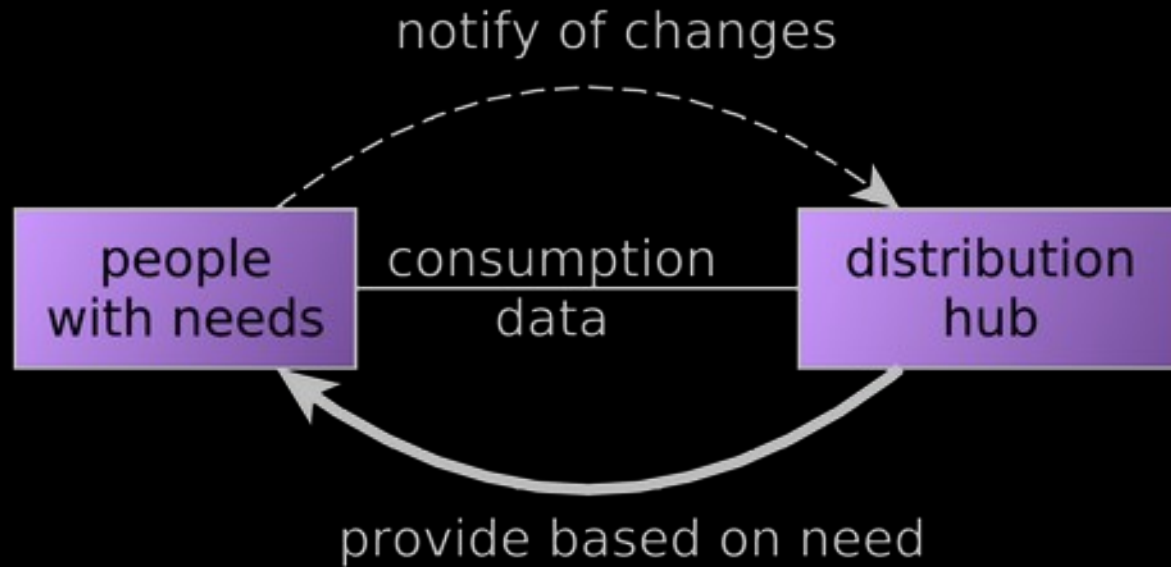
# How to Plan

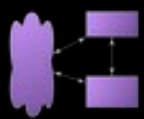
1. Transparency for current situation (key indicators)
2. Consumption councils: What is needed?
3. Production collectives: What can be provided?
4. Coordination committees facilitate in finding a solution by using e.g. data visualization, in kind calculation, predication, optimization, conflict resolution
5. Gather Feedback, iterate
6. Everyone affected agrees on a proposal

**Different from both state control and worker control**

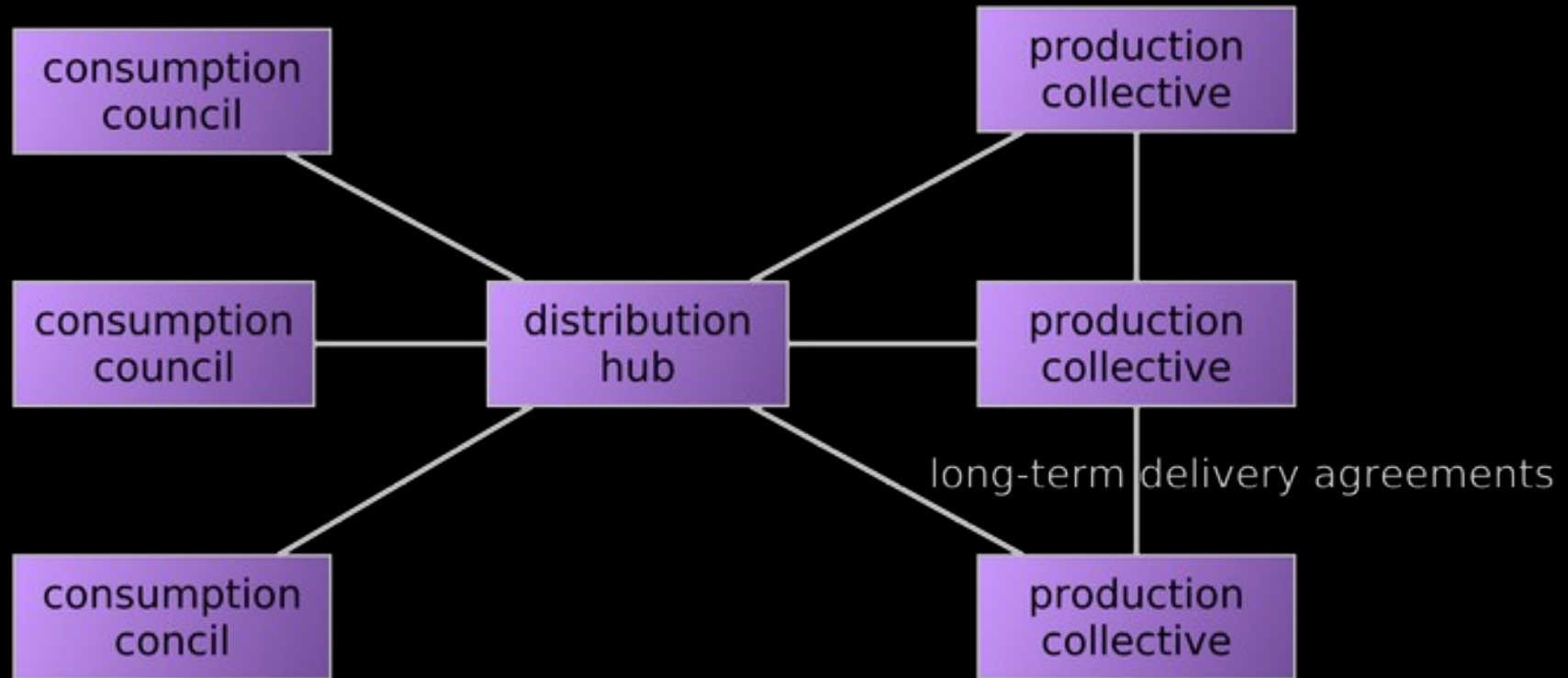


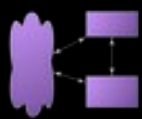
# Basic Idea



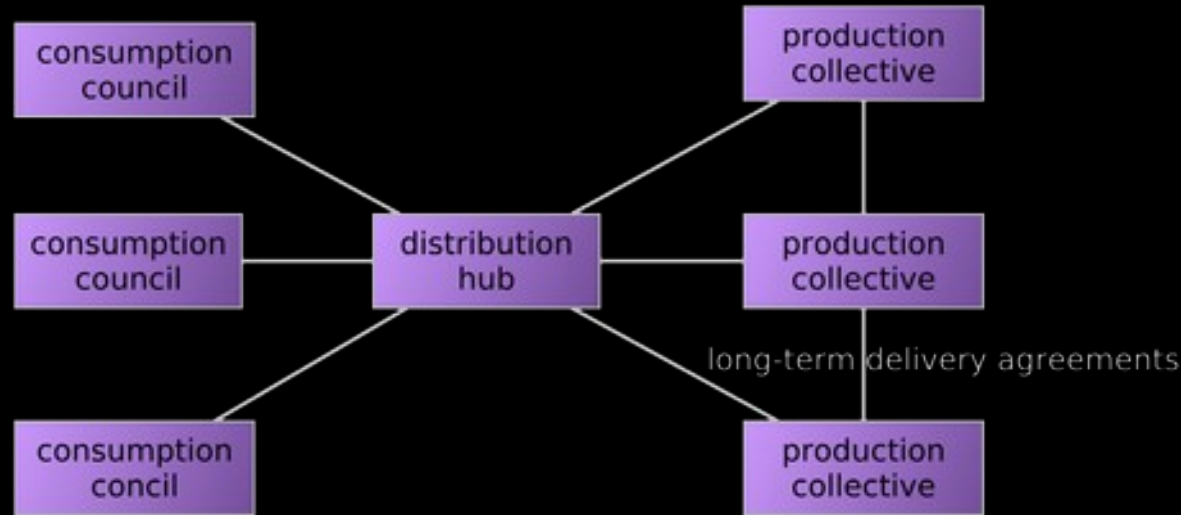


# Basic Idea





# Basic Idea



Coordination?

Self-organization?

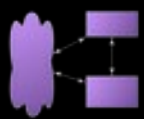
Feedback?

Innovation?

Strategy?

Future Plans?

Vision? Purpose?

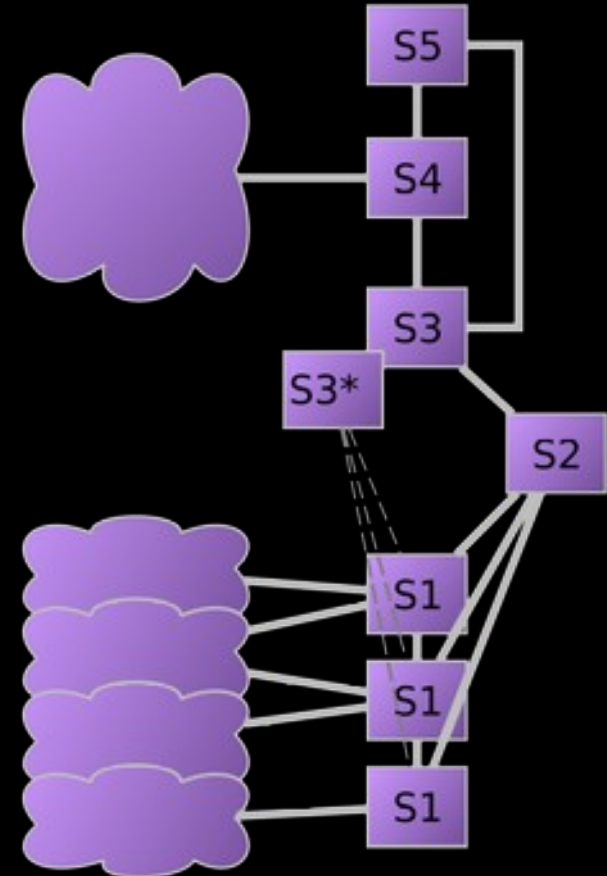


# Viable System Model

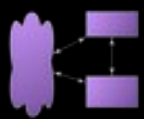
Organizational Cybernetics  
Economy in Chile 1971-73

Debugging tool, protocol for cooperation

S1 autonomous units within constraints  
S2-S5 functional requirements, met e.g. with  
meetings or working groups



\* “levels”, “layers”: Functional structure, not dominance.



# Viable System Model

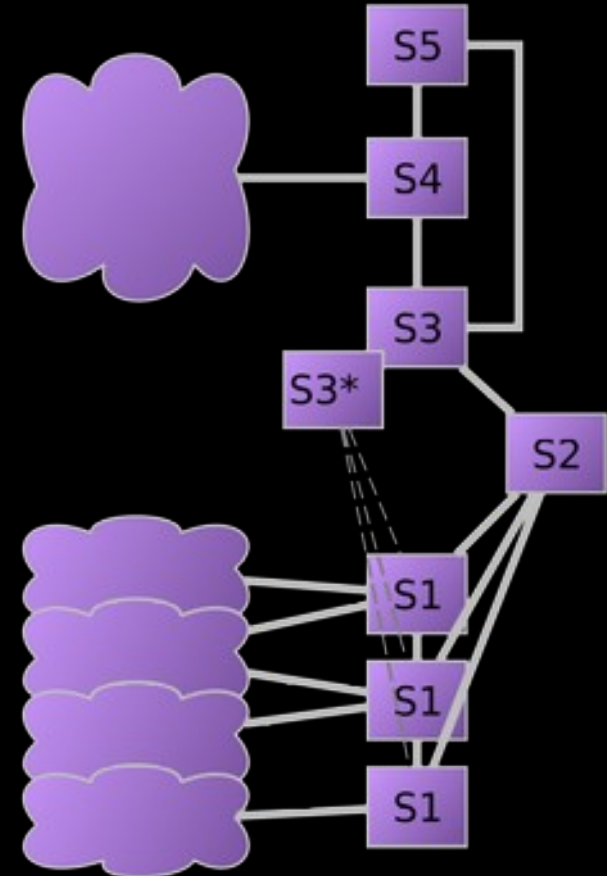
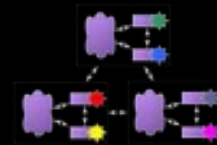
Network in which nodes and edges have specific functions/purposes.

Recursive.

Network of Networks.

Multiple Layers:

- Geographical recursion.
- e.g. federations of conflict resolution collectives, of medical service providers, of electronics producers



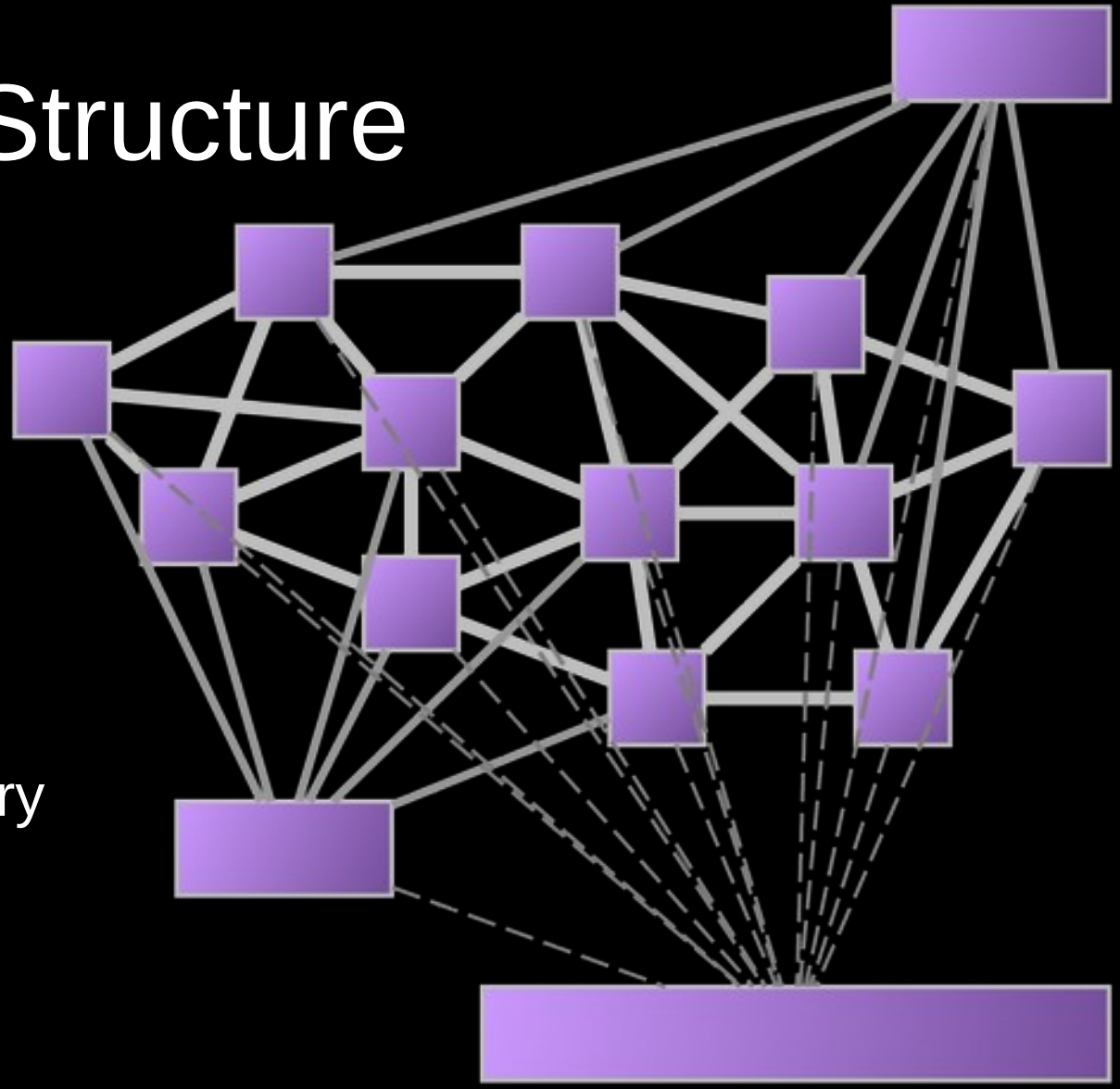


# Structure

Network, more densely connected at the local levels

Local communities, supralocal level, planetary level

Planetary structure has very limited number of topics







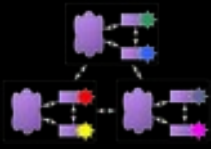
# Requirements for Tools

Tools are just tools to serve human needs, they should never decide themselves or dominate humans.

Tools should be accessible for all.

Aggregate data for higher layers for privacy and simplification.

Technical tools are not a requirement. Communities can live without them.



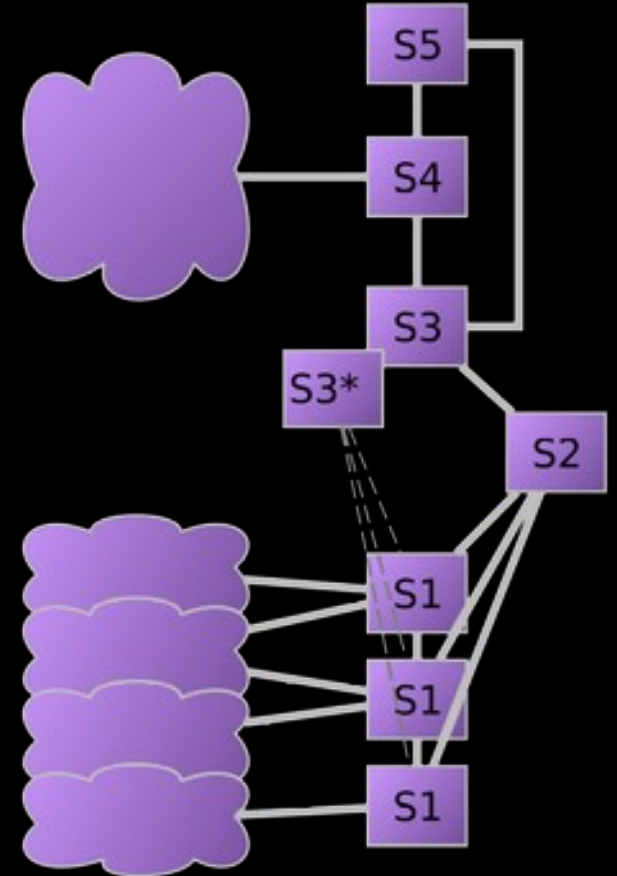
# Some Tools

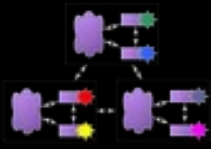
**All Systems:**

**Conflict Resolution:** teams of trained experts

**Decision Making:** online tools, delegation if needed

**Decentralized Federated Information System:** Subscribe to topics you are interested in





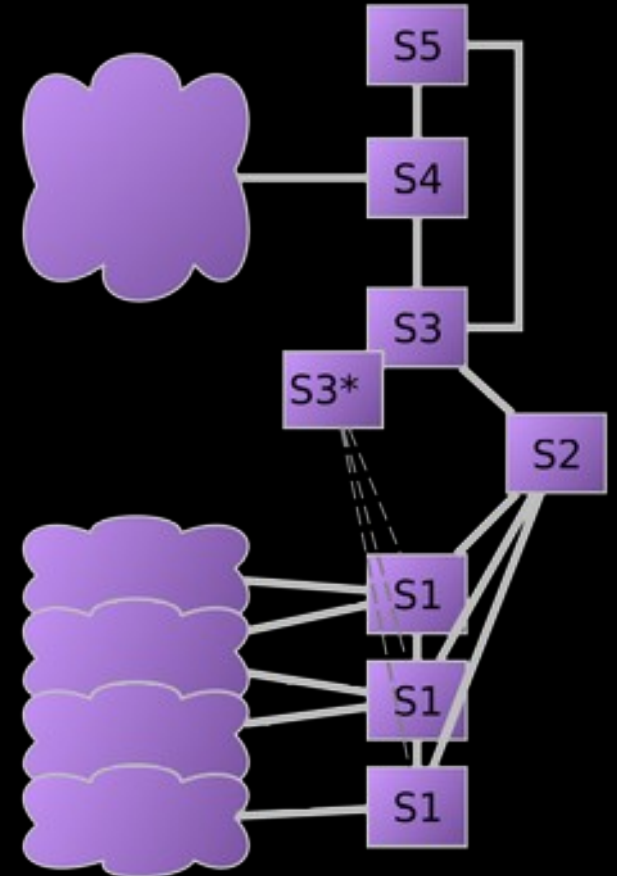
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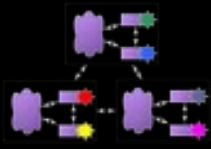
## S1 (Operational Units)

**Open Knowledge Repository:** Research results, processes for production, best practices

**Decentralized Federated Data System:**

- collection, visualization of key indicators
- transparent access for all
- auto-tracking of inventory
- transparent supply-chains





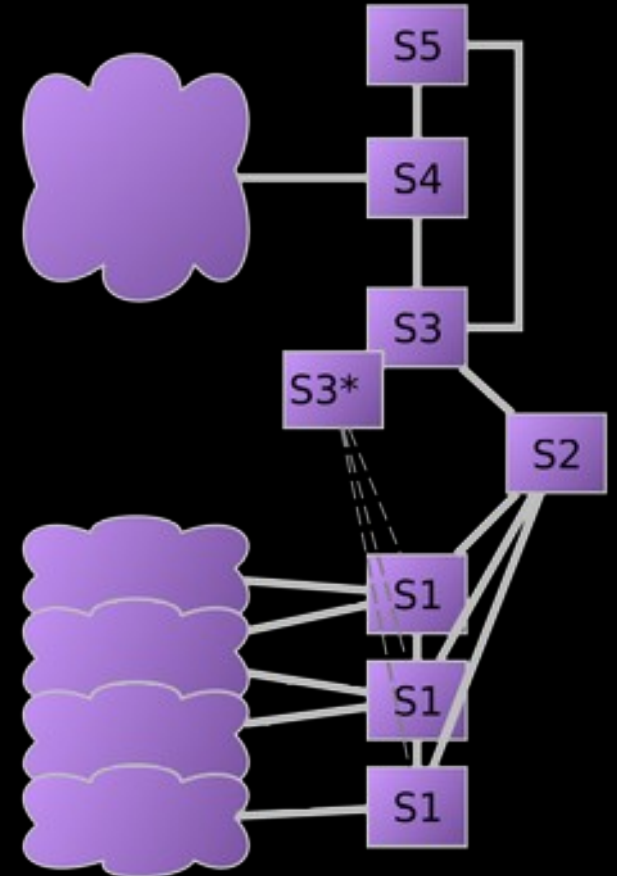
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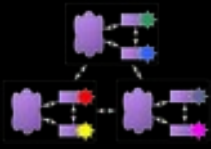
## S2 (Coordination)

Information boards:

- **Information System** and
- **Data System**

Conflict resolution methods





# Some Tools

## S3 (Self-Organization)

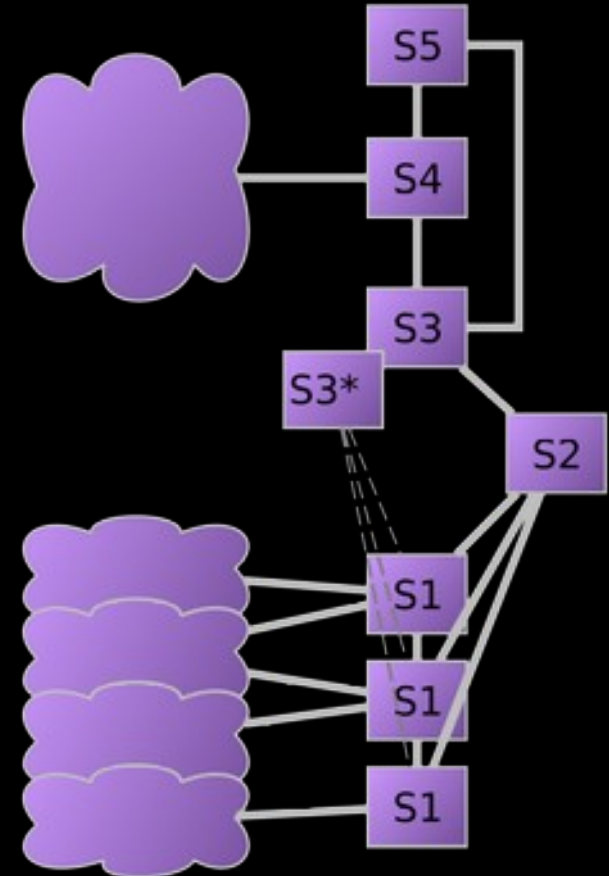
**Data Analysis:** detect outliers for S3\* feedback

**Data Aggregation**

**Data Visualization/Info-Graphics:** make data easily accessible

**Preference matching** optimization for distribution. **Routing** for transport.

**Agreements:** repository of relevant agreements (accessible for all)





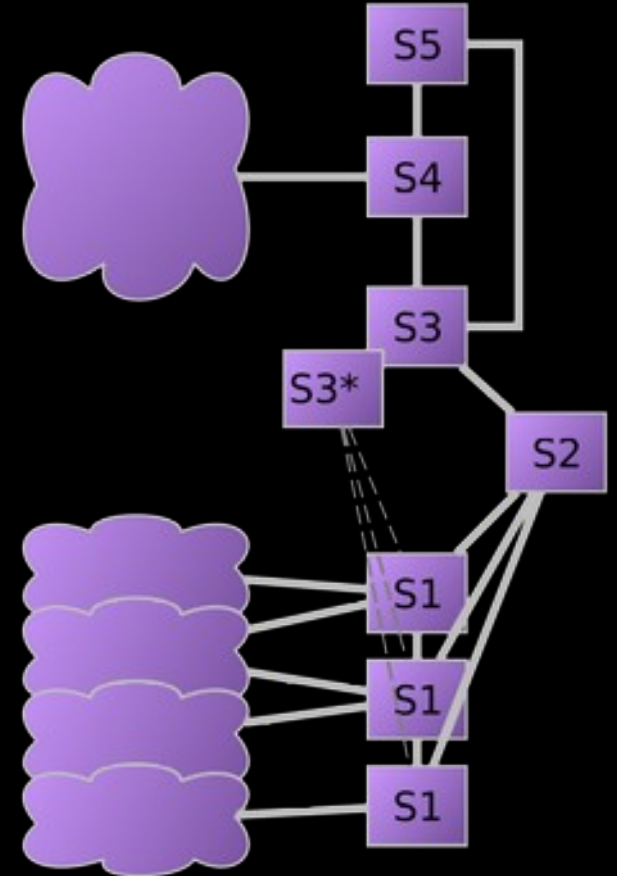
# Some Tools

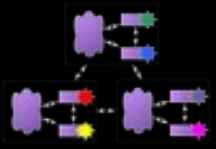
## S4 (Future Planning)

**Forecast:** based on data from distributed federated data and information system

**Optimization:** e.g. for maximizing utility given environmental constraints, graph algorithms for supply chain optimization

**Simulation:** when deciding about multiple options, future impact

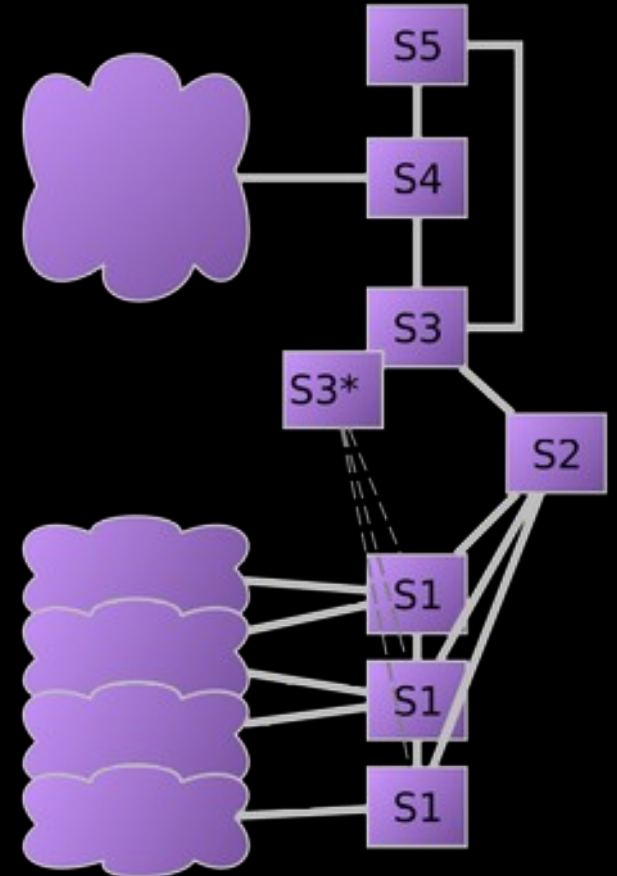


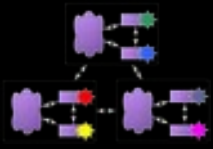


# Some Tools

## S5 (Vision, Purpose)

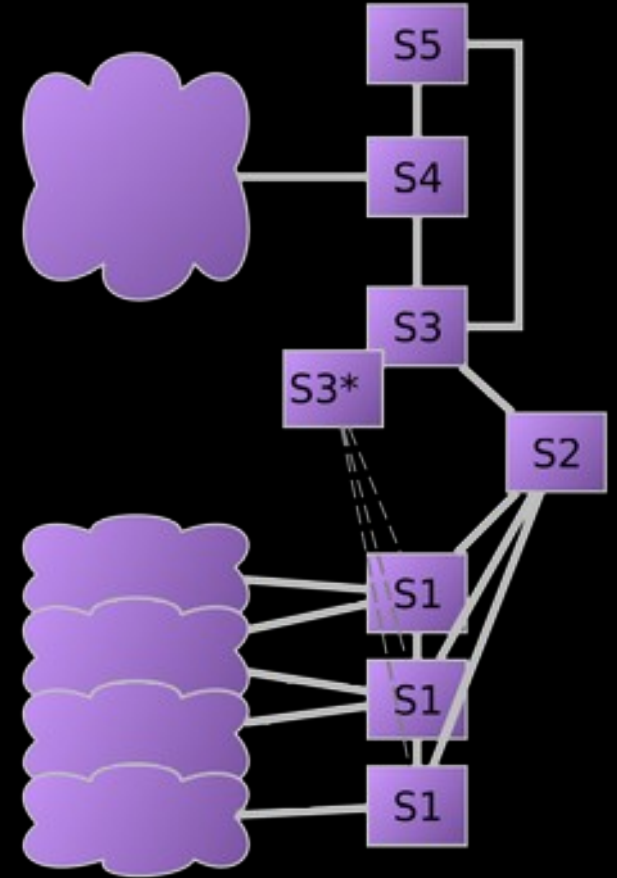
Data Visualization  
Decision Support tools  
Repository of Agreements



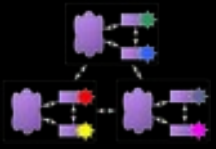


# Decentralized Planning

**Planning is distributed through various systems S1, S3, S4, S5, on all levels of recursion, and in all functional layers of the network.**



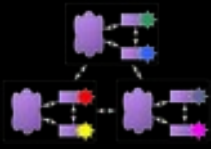




# Walkthrough

Start bottom up! Use the building blocks to build higher level structures (recursive patterns, functional redundancy, resiliency).

The goal is to move information collection and decision-making to the lowest reasonable level while still adhering to planetary limits



# Local Level

Community of ~500 people.

They might share a common vision, goal, culture, ...

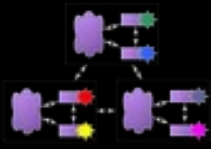
Plans have a good chance of working out as decided on in face-to-face consensus, conflicts can be handled face-to-face, social pressure, social control

## **Structures:**

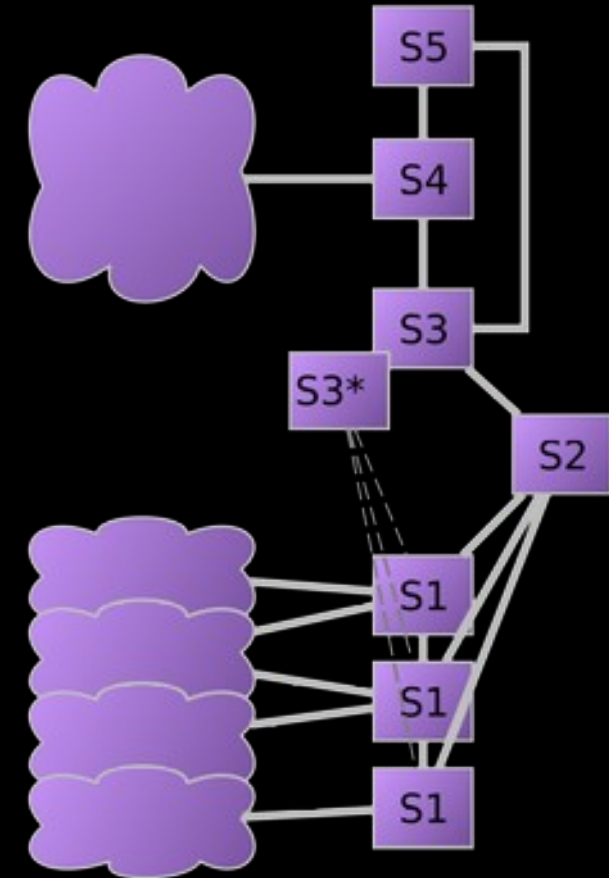
Consumer councils

Production collectives

Coordination committees



# Local Level



S5: meeting about present vs future priorities, goals, and vision

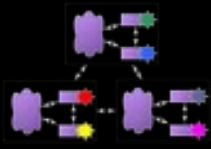
S4: future plans meeting

S3: Coordination committees, conflict resolution, preference matching

S3\*: digital/personal feedback

S2: Information boards, digital boards, face-2-face talk

S1: Consumer councils, Production collectives, special purpose groups



# Local Level

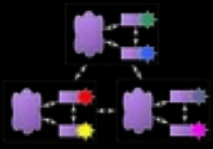
**Consumer council P47:** @food\_coordination 5 new people moved in. Our consumption will increase.

**Kindergarden:** @all we need 2 volunteers to work with us today. Some of our regulars are sick. #workSupportRequest

**Construction Collective:** The plans for the two new houses are uploaded. Requesting feedback until the 24<sup>th</sup>. #decisions

**Work distribution committee:** Proposal for unpopular work distribution. Objections until the end of the month. #decisions

**Veggi-Collective:** @resource\_distribution due to the drought we expect higher water consumption.



# Supralocal Level

Network of local communities.

Connecting diverse communities.

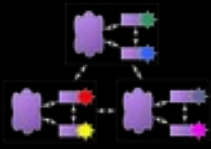
Long-term delivery agreements (quantities) between communities

Supralocal infrastructure

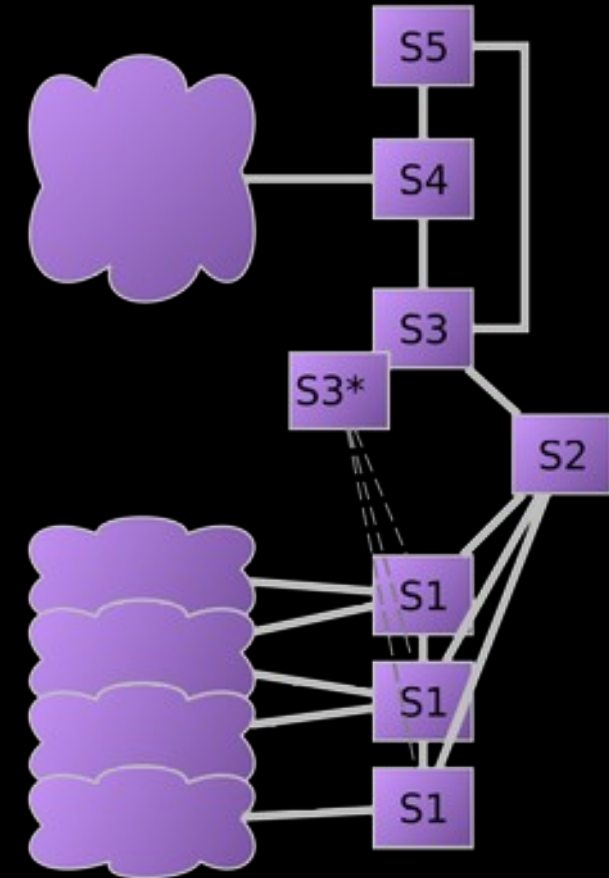
## **Structures:**

Collectives for supralocal infrastructure

Coordination committees



# Supralocal Level



S5: present vs future priorities, goals, vision  
(face-to-face or online)

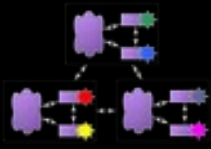
S4: Data analysis, forecasts, simulations,  
optimizations, innovation, strategy

S3: Coordination committees, conflict  
resolution, aggregation

S3\*: digital feedback, push notifications

S2: digital information boards, tracking of  
scarce resource consumption, open data

S1: Communities, Infrastructure collectives



# Supralocal Level

**Renaturation Committee:** new proposals are uploaded.

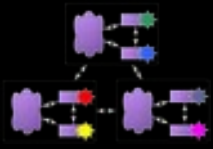
#decisions #biodiversity

**Hedgehog Community:** We are requesting construction work support after the flooding. @work\_coordination

**Transport Collective:** The weekly food delivery to the regional distribution center is delayed by 2 days.

**Resource Conflict Resolution Collective:** The next meeting on regional water distribution is on the 28<sup>th</sup>. #water

**Scarce Resource Distribution:** The Bakunin Community refused to provide reasons or participate in conflict resolution after heavily overusing their budget of CO<sub>2</sub> emissions. #scandalization



# Planetary Level

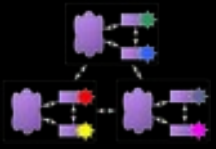
Not in an colonialistic fashion

Questions like climate crisis, trans-continental deliveries  
agreements

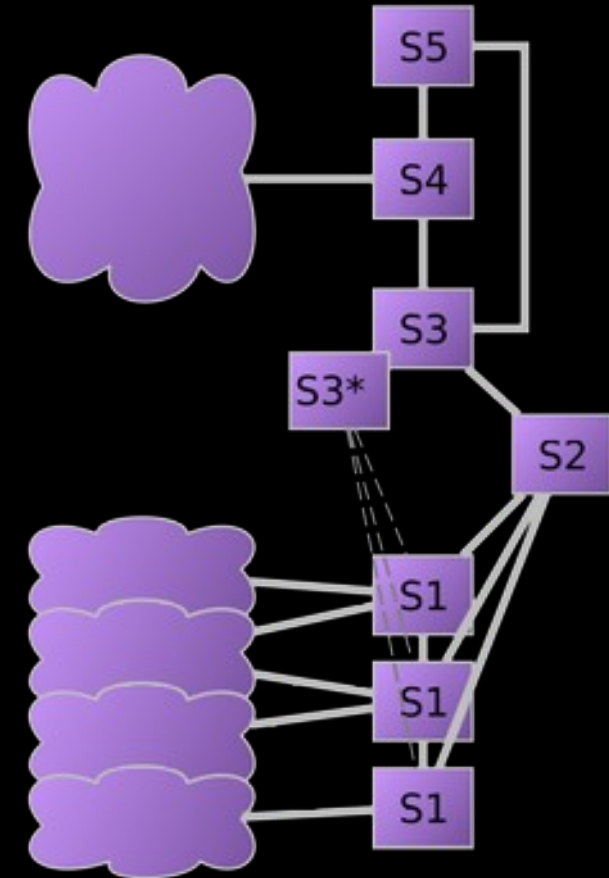
**Structures:**

Coordination committees for planetary questions





# Planetary Level



S5: Priorities, goals, vision, planetary online discussions

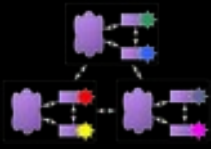
S4: Data analysis, forecasts, simulations, optimizations, innovation, strategy

S3: Coordination committees, conflict resolution, aggregation

S3\*: digital feedback, push notifications

S2: digital information boards, tracking of scarce resource consumption, open data

S1: Planetary question working groups



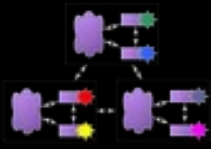
# Planetary Level

**Scarce Resource Distribution Committee:** new proposals on lithium distribution are uploaded. #decisions #lithium. This includes a share for #research that collectives can apply for.

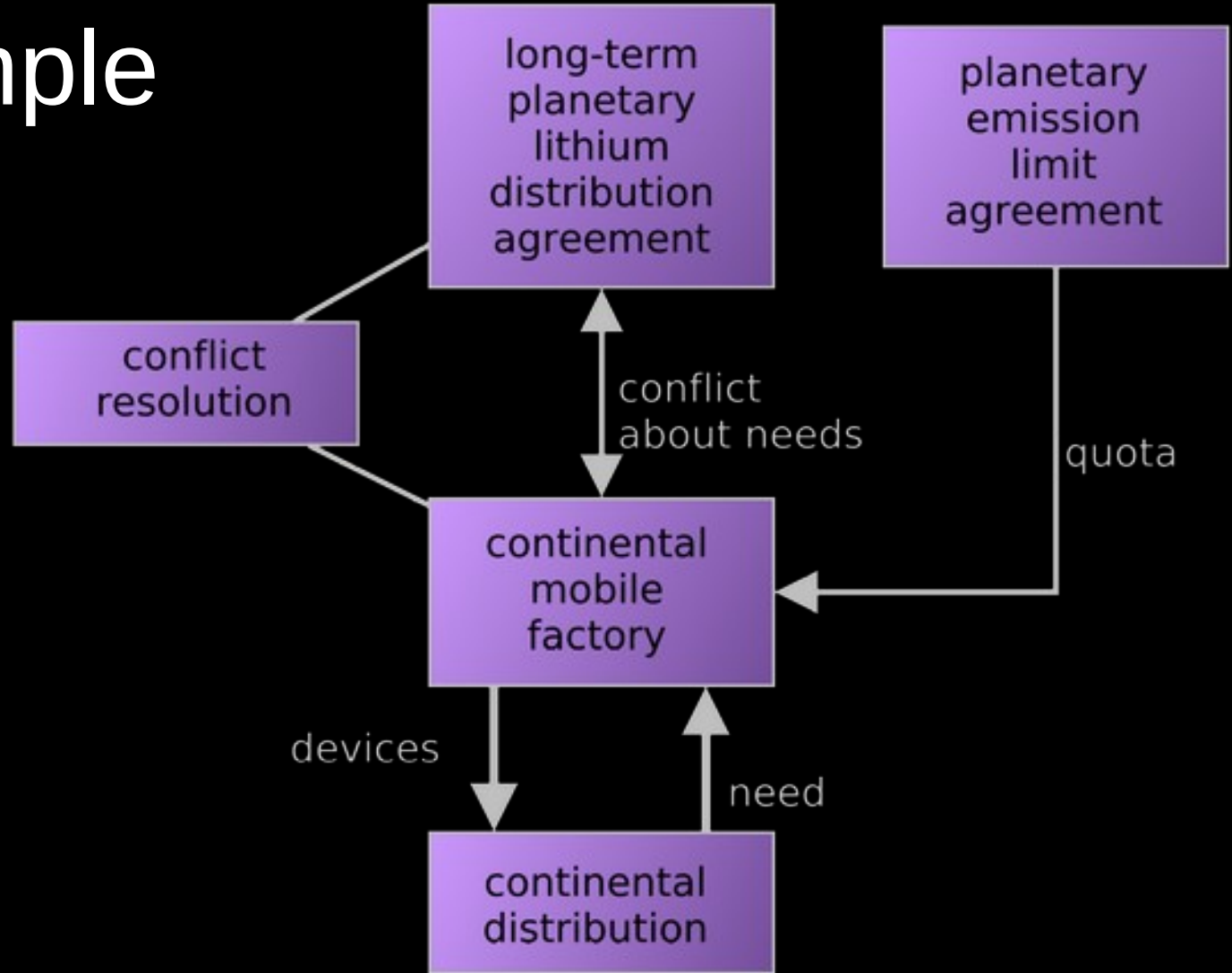
**Federation of Banana Producers:** we estimate to provide 2 Mt more of banana for planetary distribution compared to last year. #distribution @transport\_coordination

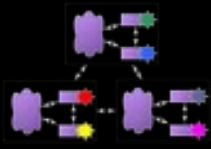
**Climate Crisis Mitigation Working Group:** After consulting with researchers and communities from all continents, we strongly suggest a CO<sub>2</sub> emission limit of 25 Gt next year. #decisions @scarce\_resources

**Process Database:** an improved process for the production of solar panels was uploaded #solar #research



# Example





# Which Tools

**Conflict Resolution:** CA (community accountability), RC (restorative circles), ODR (online dispute resolution)

**Decision Making:** loomio, kialo

**Federated Information System:** fediverse

**Open Knowledge Repository:** Wiki

**Data Analysis:** Pandas (python), SciPy (python)

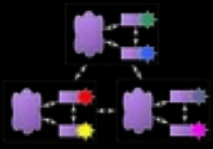
**Forecasting:** Prophet

**Data Visualization:** Plotly, Seaborn

**Optimization:** PuLP (python), Pyomo (python)

**Graph Algorithms:** networkX (python), OSRM (Open Source Routing Machine)

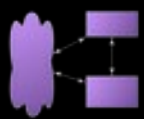
**Simulation:** mesa (python), MARL (multi-agent reinforcement learning)



# Evaluation

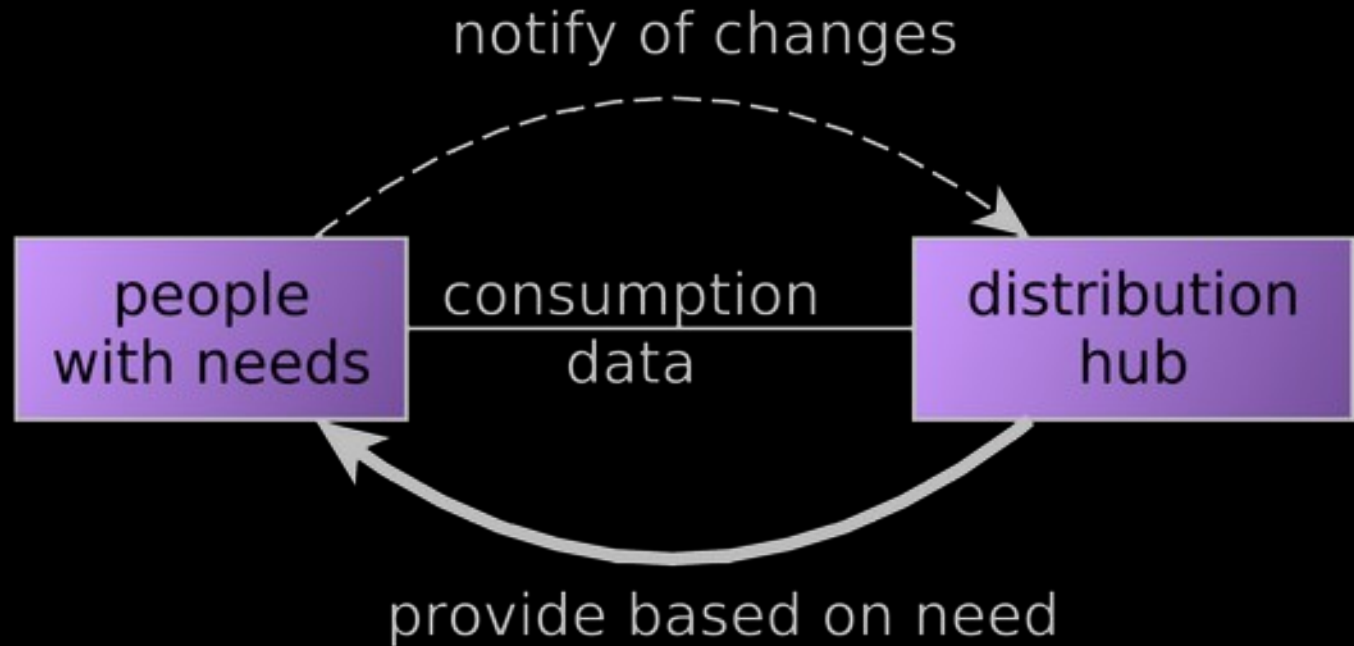
## **Is the proposed concept viable?**

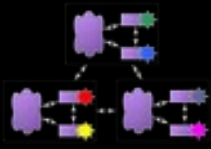
- Tools ready?
  - accessibility could be improved
- Computationally?
  - Decentralization → faster run times of e.g. optimization tools
- Are we organized?
- Conflict resolution capabilities?



# Evaluation

Too complicated?





# Evaluation

**More “efficient” than capitalism or other proposals?**

- Allocative Efficiency: resources go where they are actually needed or can do the most good
- Environmentally efficient fits into the system
- Optimizes both freedom and solidarity

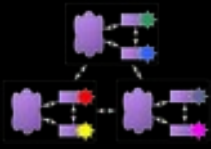


# Evaluation

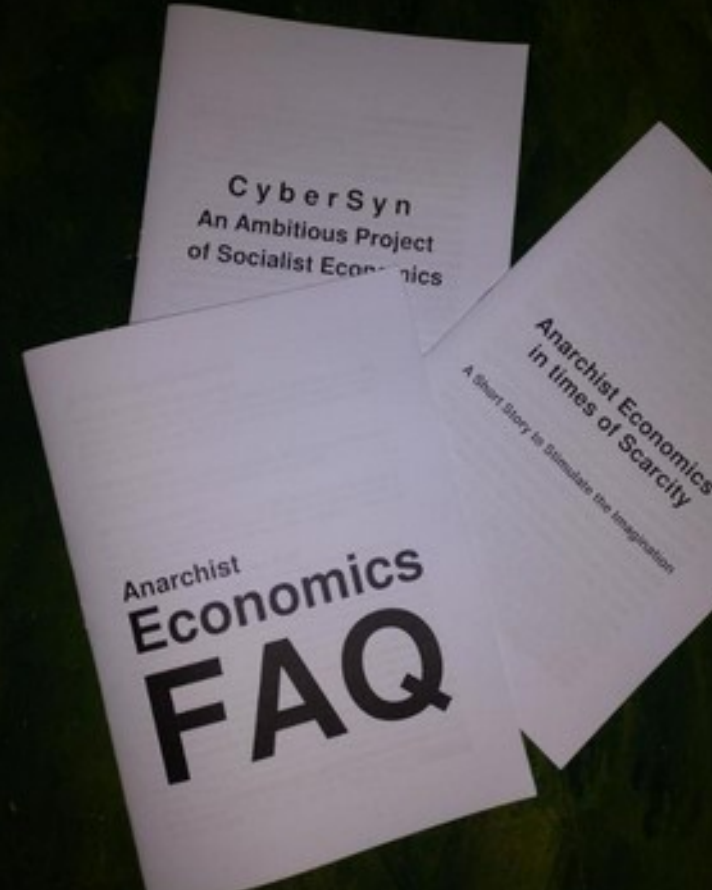
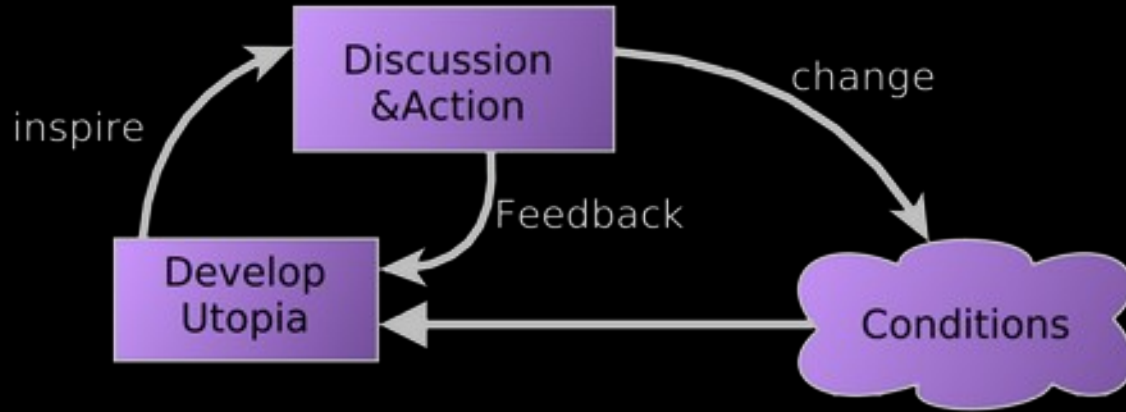
## How do we get there?

- Prefiguration: Create needed structures and tools now
- Synthesis Federation as network with light constraints (prefer over platformist flavors)
- Discuss how your work place/sector would be organized after the transformation and what to do during the transformation






# Questions? Feedback?



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